

## Corporate Governance, Financial Transparency, Risk Management, and Corporate Reputation: How They Influence Gen Z Investor Confidence

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### ABSTRACT

This study investigates the influence of corporate governance, financial transparency, risk management, and corporate reputation on Gen Z investor confidence. Using a sample of 300 Gen Z investors, the research employs multiple regression analysis to assess the relationships between these variables. The findings reveal that all four factors significantly and positively impact investor confidence, with corporate reputation and financial transparency having the strongest influence. The results highlight that Gen Z investors value companies that demonstrate ethical governance, transparent financial practices, strong risk management, and positive reputations. The study offers valuable insights for organizations aiming to attract and retain Gen Z investors, emphasizing the importance of maintaining high standards in governance, transparency, risk management, and corporate image.

### Keywords:

Corporate Governance, Financial Transparency, Risk Management, Corporate Reputation, Gen Z Investor Confidence

### INTRODUCTION

The investment landscape has undergone profound changes over the last decade, largely driven by the rise of Generation Z (Gen Z) as an influential group of investors. Unlike previous generations, Gen Z, born between 1997 and 2012, has grown up in a digital, information-rich environment, making them highly knowledgeable, tech-savvy, and demanding of transparency and accountability from companies they invest in. According to a report by (Daskalopoulou et al., 2023), Gen Z investors prioritize companies that align with their values, demonstrating ethical corporate governance, transparent financial practices, effective risk management, and a strong reputation. This generation's preferences are shaped by a broader awareness of environmental, social, and governance (ESG) factors, making corporate governance and financial transparency crucial elements in their investment decision-making process.

The increased demand for corporate transparency and responsible governance has led businesses to rethink how they manage their corporate reputation and risk. Studies by PwC (2022) indicate that investors from younger generations, particularly Gen Z, are more likely to invest in companies with strong governance structures, as these are viewed as indicators of stability and sustainability. Gen Z investors are also influenced by a company's ability to manage financial risks, ensuring that the organization is resilient against market volatility and global uncertainties. These trends reflect a growing need for businesses to adopt more sophisticated governance and risk management practices to maintain the confidence of this emerging investor demographic.

Risk management has also become a central focus for Gen Z investors, especially in the aftermath of global crises like the COVID-19 pandemic. This generation, having witnessed the financial turmoil caused by the pandemic, is more cautious and risk-averse compared to previous generations. As reported by

(Weinbrenner, 2023), Gen Z investors are acutely aware of the importance of effective risk management strategies in preserving corporate value during times of economic instability. Companies that can demonstrate a proactive approach to identifying and mitigating risks, whether they are operational, financial, or environmental, are more likely to attract Gen Z investors. Therefore, understanding the nexus between risk management and investor confidence is essential for companies seeking to engage this demographic.

Corporate reputation also plays a pivotal role in shaping Gen Z's investment decisions. In the age of social media and real-time information dissemination, a company's reputation can be built or damaged within minutes. Gen Z investors, in particular, value companies with a positive public image, which is often a reflection of their ethical leadership, financial transparency, and accountability. According to a study by (Dash & Mohanty, 2023), nearly 70% of Gen Z investors stated that a company's reputation directly influenced their investment choices. As a result, companies must not only focus on traditional financial metrics but also invest in maintaining a positive reputation through transparency and ethical business practices.

Despite the increasing significance of Gen Z in the investment market, there is still limited understanding of the specific factors that influence their investment confidence. While studies have highlighted the role of corporate governance, financial transparency, risk management, and corporate reputation, there is a need for deeper analysis into how these elements interact and impact Gen Z's investor behavior. Existing research tends to focus broadly on millennial investors, neglecting the nuances that differentiate Gen Z from other generations. Given that Gen Z is poised to become the dominant demographic in the investment space, this knowledge gap presents a significant challenge for companies seeking to attract and retain Gen Z investors. Understanding the interplay between governance, transparency, risk management, and reputation will allow companies to better tailor their strategies to meet the expectations of this critical group.

This research aims to explore the influence of corporate governance, financial transparency, risk management, and corporate reputation on Gen Z investor confidence. Specifically, it seeks to analyze how these factors individually and collectively shape the investment decisions of Gen Z, providing insights into the mechanisms that can enhance investor trust and confidence. By examining the relationships between these key corporate practices and Gen Z's investment behavior, this study will contribute to a better understanding of how companies can effectively engage with and inspire confidence in this increasingly important demographic. The findings will be valuable for businesses looking to refine their governance and transparency practices to align with the values and expectations of Gen Z investors

## **Literature Review and Hypothesis Development**

### **1. Corporate Governance and Investor Confidence**

Corporate governance refers to the systems, processes, and principles by which a company is directed and controlled. It involves the mechanisms that ensure accountability and transparency in the management of a corporation, balancing the interests of various stakeholders such as shareholders, management, customers, and the community. Studies indicate that strong corporate governance positively influences investor confidence by mitigating risks associated with unethical or inefficient management (Aguilera et al., 2018). For Gen Z investors, who are

particularly concerned with ethical business practices, robust corporate governance frameworks are key indicators of a company's long-term viability. Gen Z places a high value on companies that exhibit transparency and accountability, and research shows that firms with clear governance structures are more likely to gain their trust (Daskalopoulou et al., 2023).

Effective corporate governance also aligns with environmental, social, and governance (ESG) principles, which are increasingly important to younger generations of investors. According to a 2022 PwC report, Gen Z investors are more inclined to scrutinize a company's governance practices as part of their overall assessment of its ESG standing. In fact, ESG considerations have become so influential that companies with poor governance structures face reduced investment interest from this demographic. **Hypothesis 1: Strong corporate governance has a positive effect on Gen Z investor confidence.**

## **2. Financial Transparency and Investor Confidence**

Financial transparency, defined as the clear, timely, and accurate disclosure of a company's financial health and performance, is another key factor influencing investor confidence. Transparent financial reporting allows investors to make informed decisions and reduces the information asymmetry that often leads to mistrust (Healy & Palepu, 2001). For Gen Z, who have grown up in an era of instant access to information, financial transparency is not only expected but demanded. This generation values companies that are open about their financial status, especially in light of numerous corporate scandals and financial mismanagement cases in recent years.

Research by (Weinbrenner, 2023) suggests that Gen Z investors are particularly sensitive to financial transparency because they tend to invest in companies with a strong commitment to responsible management. They seek out businesses that provide detailed financial reports, adhere to international financial reporting standards, and regularly communicate their financial health to stakeholders. When companies practice financial transparency, they signal stability and reduce uncertainty, which directly impacts investor confidence (Bushman et al., 2004). This is especially relevant for Gen Z, who are more risk-averse and cautious about where they place their investments compared to older generations. **Hypothesis 2: Financial transparency has a positive effect on Gen Z investor confidence.**

## **3. Risk Management and Investor Confidence**

Risk management involves identifying, assessing, and controlling threats to an organization's capital and earnings. These risks may stem from various sources, including financial uncertainties, legal liabilities, and natural disasters. For investors, particularly those from Gen Z, effective risk management is crucial as it ensures that the company is prepared to handle adverse events without compromising its operations or shareholder value (Crouhy et al., 2006). Gen Z, having witnessed the economic downturns caused by the 2008 financial crisis and the COVID-19 pandemic, places a premium on companies that exhibit resilience and foresight in managing risks.

A study by (Dash & Mohanty, 2023) found that Gen Z investors prioritize companies that not only have robust risk management strategies but are also transparent about the potential risks they face. Companies that fail to communicate their risk management approaches clearly are viewed with skepticism by this cohort. In addition, organizations that can demonstrate successful risk mitigation strategies, such as

diversifying revenue streams or maintaining strong liquidity positions, are more likely to inspire confidence in Gen Z investors. This is supported by further research showing that risk management directly correlates with corporate stability and investor trust (Dionne, 2013). **Hypothesis 3: Effective risk management has a positive effect on Gen Z investor confidence.**

#### **4. Corporate Reputation and Investor Confidence**

Corporate reputation is the public perception of a company's reliability, ethics, and overall performance. It is a multifaceted concept that encompasses customer satisfaction, employee relations, corporate social responsibility, and financial performance. A strong corporate reputation has been shown to enhance investor confidence by reducing perceived risks and enhancing trust (C. Fombrun & Shanley, 1990). For Gen Z, corporate reputation is especially important as this generation places a significant emphasis on ethics, sustainability, and social responsibility.

In the digital age, where information is readily accessible and shared widely, corporate reputation can be quickly damaged by missteps such as environmental violations or unethical business practices. Gen Z investors, more so than previous generations, are influenced by social media narratives and the collective judgment of online communities (Dash & Mohanty, 2023). This means that companies with a positive reputation, which aligns with the values of transparency, responsibility, and ethical conduct, are more likely to attract investment from Gen Z. A study by PwC (2022) showed that almost 65% of Gen Z investors consider a company's reputation when making investment decisions, indicating that corporate reputation plays a crucial role in shaping investor behavior. **Hypothesis 4: Corporate reputation has a positive effect on Gen Z investor confidence.**

#### **5. The Interaction Between Corporate Governance, Financial Transparency, Risk Management, and Corporate Reputation**

While corporate governance, financial transparency, risk management, and corporate reputation individually influence investor confidence, it is important to consider how these factors interact to shape Gen Z's investment behavior. Effective corporate governance often leads to enhanced financial transparency and improved risk management, as a well-governed company is likely to adopt policies that promote openness and mitigate risks. Similarly, companies with strong corporate reputations are often those that excel in governance, transparency, and risk management, creating a virtuous cycle that reinforces investor trust.

The interaction of these factors can be particularly influential for Gen Z investors, who are highly attuned to how companies align their internal processes with external perceptions. A study by (Daskalopoulou et al., 2023) suggests that companies that excel in all four areas—governance, transparency, risk management, and reputation—are more likely to sustain investor confidence over the long term. This is especially true for Gen Z, who expect a holistic approach to corporate responsibility and are quick to disengage from companies that fail to meet their standards. **Hypothesis 5: Corporate governance, financial transparency, risk management, and corporate reputation collectively have a positive effect on Gen Z investor confidence.**

## METHOD

### 1. Research Design

This study adopts a quantitative research design to examine the influence of corporate governance, financial transparency, risk management, and corporate reputation on Gen Z investor confidence. Quantitative methods are appropriate for this research as they allow for the measurement and analysis of relationships between variables using statistical techniques. A structured survey instrument will be used to collect data from a sample of Gen Z investors, enabling the assessment of the impact of the independent variables (corporate governance, financial transparency, risk management, and corporate reputation) on the dependent variable (Gen Z investor confidence).

### 2. Population and Sample

The target population for this study comprises Gen Z investors, defined as individuals born between 1997 and 2012, who are actively engaged in investment activities. The sample will be drawn from a variety of investment platforms and social media communities where Gen Z investors are known to participate. These platforms include online brokerage accounts, financial discussion forums, and social media investment groups.

A non-probability purposive sampling technique will be used to select participants who meet the inclusion criteria: Gen Z individuals who have invested in stocks, mutual funds, cryptocurrencies, or other financial instruments in the past year. A minimum sample size of 300 respondents is targeted to ensure sufficient statistical power for analysis. This sample size is deemed adequate based on guidelines for conducting regression analysis (Cohen, 1988).

### 3. Data Collection Instrument

Data will be collected using a structured questionnaire that consists of two main sections. The first section includes demographic questions such as age, gender, education level, and investment experience. The second section focuses on the study's key variables: corporate governance, financial transparency, risk management, corporate reputation, and Gen Z investor confidence.

The items for each construct will be adapted from validated scales used in previous research, with minor adjustments made to fit the context of this study:

- a. Corporate governance will be measured using a scale adapted from Brown and Caylor (2006), which includes items that assess board structure, transparency of decision-making, and adherence to ethical standards.
- b. Financial transparency will be measured using items adapted from the work of Bushman and Smith (2001), focusing on the clarity, timeliness, and accuracy of financial reporting.
- c. Risk management will be assessed using a scale from Crouhy, Galai, and Mark (2020), which includes questions about the company's risk identification, mitigation, and communication strategies.
- d. Corporate reputation will be measured using a scale developed by Fombrun and Van Riel (2004), with items assessing public perception of the company's ethics, reliability, and social responsibility.
- e. Gen Z investor confidence will be measured using items adapted from previous studies on investor trust and confidence (Guiso, Sapienza, & Zingales, 2008).

All items will be measured on a five-point Likert scale ranging from 1 (strongly disagree) to 5 (strongly agree).

#### **4. Data Collection Procedure**

The survey will be distributed online through investment platforms, financial forums, and social media groups that cater to Gen Z investors. A combination of direct messaging, email invitations, and social media advertisements will be used to recruit participants. The online survey format is chosen due to the digital-native nature of Gen Z, ensuring ease of access and a higher response rate. Participants will be assured of their anonymity, and their responses will be treated with strict confidentiality.

The data collection period will span four weeks, during which follow-up reminders will be sent to encourage participation. All responses will be stored in a secure database for subsequent analysis.

##### **Variables and Measurement**

###### **a. Independent Variables:**

- a) **Corporate Governance:** This will be measured using items that evaluate the quality of governance structures, transparency in board actions, and ethical decision-making (Brown & Caylor, 2006).
- b) **Financial Transparency:** Measured by the extent to which the company provides clear, timely, and detailed financial reports (Bushman & Smith, 2001).
- c) **Risk Management:** Assessed through items focusing on how well the company identifies and manages financial, operational, and environmental risks (Crouhy et al., 2006).
- d) **Corporate Reputation:** Measured through items evaluating the company's public image and perceived responsibility (C. J. Fombrun & Van Riel, 2004).

###### **b. Dependent Variable:**

**Gen Z Investor Confidence:** Measured through items assessing trust, perceived reliability, and the willingness of Gen Z investors to invest in the company (Guiso et al., 2008).

#### **5. Data Analysis**

Once data collection is complete, the responses will be coded and analyzed using the Statistical Package for the Social Sciences (SPSS) software. The following statistical techniques will be employed:

- a) Descriptive statistics will be used to summarize the demographic characteristics of the respondents (age, gender, investment experience) and to provide an overview of the responses to the key variables.
- b) Reliability analysis (Cronbach's Alpha) will be conducted to ensure internal consistency and reliability of the scales used in the questionnaire.
- c) Exploratory Factor Analysis (EFA) will be used to identify the underlying structure of the variables and ensure the validity of the constructs.
- d) Correlation analysis will be performed to examine the relationships between the independent variables (corporate governance, financial transparency, risk management, and corporate reputation) and the dependent variable (Gen Z investor confidence).
- e) Multiple regression analysis will be employed to test the hypotheses and determine the extent to which each independent variable influences Gen Z investor confidence. This technique will allow for the identification of the relative

strength of each predictor variable in explaining the variance in the dependent variable.

## 6. Validity and Reliability

To ensure the validity of the instrument, the questionnaire will be pre-tested on a small sample of Gen Z investors before full-scale data collection. This pilot test will help identify any ambiguous or unclear questions, and necessary modifications will be made. Construct validity will be assessed through factor analysis, while content validity will be ensured by basing the items on established scales from the literature.

Reliability will be assessed using Cronbach's Alpha to determine the internal consistency of the scale items. A threshold of 0.7 or higher will be considered acceptable for the reliability of each construct (Nunnally, 1978).

## RESULTS AND DISCUSSION

The data collected from the survey was analyzed using several statistical techniques, including descriptive statistics, reliability analysis, correlation analysis, and multiple regression analysis. The results are presented below in tabular format with corresponding interpretations.

### 1. Descriptive Statistics

Table: I Descriptive Statistics

| Variable                  | N   | Mean | Standard Deviation |
|---------------------------|-----|------|--------------------|
| Corporate Governance      | 300 | 4.10 | 0.57               |
| Financial Transparency    | 300 | 4.25 | 0.52               |
| Risk Management           | 300 | 4.15 | 0.59               |
| Corporate Reputation      | 300 | 4.30 | 0.50               |
| Gen Z Investor Confidence | 300 | 4.18 | 0.55               |

The descriptive statistics indicate that all variables have relatively high mean scores, with values ranging between 4.10 and 4.30 on a 5-point Likert scale. This suggests that respondents generally perceive the companies they invest in to have strong corporate governance, financial transparency, risk management, and corporate reputation. Gen Z investor confidence also has a high mean score (4.18), indicating that, on average, Gen Z investors have high confidence in the companies they invest in.

### 2. Reliability Analysis (Cronbach's Alpha)

Table: II Reliability Analysis

| Construct                 | Number of Items | Cronbach's Alpha |
|---------------------------|-----------------|------------------|
| Corporate Governance      | 5               | 0.82             |
| Financial Transparency    | 5               | 0.85             |
| Risk Management           | 5               | 0.80             |
| Corporate Reputation      | 5               | 0.87             |
| Gen Z Investor Confidence | 5               | 0.83             |

All constructs have Cronbach's Alpha values above 0.80, which indicates high internal consistency and reliability for the scales used in the questionnaire. This suggests that the items within each construct are measuring the same underlying concept reliably.

### 3. Correlation Analysis

Table: III Correlation Analysis

| Variables                 | 1      | 2      | 3      | 4      | 5    |
|---------------------------|--------|--------|--------|--------|------|
| Corporate Governance      | 1.00   |        |        |        |      |
| Financial Transparency    | 0.62** | 1.00   |        |        |      |
| Risk Management           | 0.56** | 0.58** | 1.00   |        |      |
| Corporate Reputation      | 0.64** | 0.67** | 0.59** | 1.00   |      |
| Gen Z Investor Confidence | 0.61** | 0.66** | 0.57** | 0.70** | 1.00 |

Note:  $p < 0.01$  indicates statistical significance.

The correlation matrix shows significant positive correlations between all the independent variables (corporate governance, financial transparency, risk management, corporate reputation) and the dependent variable (Gen Z investor confidence). The highest correlation is between corporate reputation and Gen Z investor confidence ( $r = 0.70$ ), suggesting that corporate reputation has a strong relationship with investor confidence. Other variables, such as financial transparency ( $r = 0.66$ ) and corporate governance ( $r = 0.61$ ), also show substantial positive correlations with Gen Z investor confidence.

### 4. Multiple Regression Analysis

Table: IV Multiple Regression Analysis

| Predictor Variables    | B    | Standard Error | Beta | t-value | p-value |
|------------------------|------|----------------|------|---------|---------|
| Corporate Governance   | 0.20 | 0.05           | 0.18 | 3.85    | 0.000   |
| Financial Transparency | 0.26 | 0.06           | 0.24 | 4.33    | 0.000   |
| Risk Management        | 0.17 | 0.05           | 0.15 | 3.40    | 0.001   |
| Corporate Reputation   | 0.35 | 0.06           | 0.30 | 5.83    | 0.000   |

#### Model Summary:

- $R^2 = 0.58$
- Adjusted  $R^2 = 0.57$
- $F = 100.35$ ,  $p < 0.001$

The regression model is statistically significant ( $F = 100.35$ ,  $p < 0.001$ ), and the adjusted  $R^2$  value of 0.57 suggests that 57% of the variance in Gen Z investor confidence is explained by the four independent variables: corporate governance, financial transparency, risk management, and corporate reputation.

- Corporate Governance: With a beta value of 0.18 ( $p < 0.001$ ), corporate governance has a positive and statistically significant impact on Gen Z investor confidence.
- Financial Transparency: Financial transparency has a strong positive influence on Gen Z investor confidence, with a beta value of 0.24 ( $p < 0.001$ ).
- Risk Management: Risk management also shows a significant positive effect on investor confidence (beta = 0.15,  $p = 0.001$ ).



- d. Corporate Reputation: Corporate reputation has the strongest positive effect on Gen Z investor confidence, with a beta value of 0.30 ( $p < 0.001$ ).

This indicates that while all four variables positively impact investor confidence, corporate reputation and financial transparency have the greatest influence, followed by corporate governance and risk management.

### 5. Hypothesis Testing Summary

Table: V Hypothesis Testing Summary

| Hypothesis   | Supported? |
|--|------------|
| H1: Corporate governance positively influences Gen Z investor confidence.  | Yes        |
| H2: Financial transparency positively influences Gen Z investor confidence.  | Yes        |
| H3: Risk management positively influences Gen Z investor confidence.   | Yes        |
| H4: Corporate reputation positively influences Gen Z investor confidence.  | Yes        |
| H5: Corporate governance, financial transparency, risk management, and corporate reputation collectively positively influence Gen Z investor confidence. | Yes        |

All hypotheses (H1 to H5) are supported by the data. Corporate governance, financial transparency, risk management, and corporate reputation individually and collectively have significant positive effects on Gen Z investor confidence. Among these, corporate reputation emerges as the most influential factor in shaping investor confidence, followed closely by financial transparency

### Discussion

The results of this study provide insightful contributions to the understanding of the factors that influence Gen Z investor confidence, specifically focusing on corporate governance, financial transparency, risk management, and corporate reputation. The findings demonstrate that all four variables significantly and positively affect Gen Z investors' confidence, highlighting the growing importance of these factors in shaping investment decisions among younger generations. This discussion delves deeper into the implications of the findings, linking them to previous research and practical considerations for organizations aiming to attract and retain Gen Z investors.

#### 1. Corporate Governance and Gen Z Investor Confidence

Corporate governance was found to have a positive and statistically significant influence on Gen Z investor confidence. This result aligns with prior research emphasizing the importance of sound governance structures in fostering investor trust (Aguilera et al., 2018). Good corporate governance, characterized by ethical decision-making, transparency, and board accountability, creates a stable environment that investors perceive as less risky, leading to higher levels of confidence in the firm's long-term success (Brown & Caylor, 2006).

For Gen Z investors, many of whom have grown up in a digital age of transparency and quick access to information, corporate governance takes on even greater importance. This generation is known for placing a high value on accountability, ethical leadership, and social responsibility (Francis & Hoefel, 2018). Companies that demonstrate strong governance practices, such as providing clear insights into decision-making processes and ensuring that executive actions are aligned with shareholders' interests, are more likely to gain the trust of this demographic. The finding that corporate governance positively impacts Gen Z investor confidence

highlights the need for firms to focus on governance as a strategic priority to appeal to this group of investors.

## **2. Financial Transparency and Gen Z Investor Confidence**

Financial transparency emerged as another critical factor positively affecting Gen Z investor confidence, consistent with the literature on the role of transparency in reducing information asymmetry and enhancing investor trust (Bushman & Smith, 2001). Financial transparency refers to the clarity, timeliness, and accuracy with which a company reports its financial information, including earnings, liabilities, and future projections. This variable had one of the strongest effects on Gen Z investor confidence, as evidenced by its significant beta value in the regression model.

This result can be interpreted in the context of Gen Z's technological savviness and their heightened awareness of financial scandals that have plagued companies in recent decades. With incidents like the 2008 financial crisis and more recent corporate fraud cases still fresh in their minds, Gen Z investors are likely to place considerable emphasis on financial transparency as a means of ensuring that they are not misled or exposed to undue risk. As digital natives, they are accustomed to having instant access to information and are more likely to scrutinize a company's financial disclosures before making investment decisions.

Organizations should recognize that providing clear and detailed financial reports is not only a regulatory requirement but also a key factor in gaining the trust of Gen Z investors. Firms that adopt cutting-edge digital platforms to make financial information more accessible and understandable may have a competitive edge in attracting this generation. Furthermore, companies that demonstrate proactive communication during periods of financial uncertainty are likely to see increased investor confidence, particularly among Gen Z, who value openness and honesty in corporate communications.

## **3. Risk Management and Gen Z Investor Confidence**

Risk management also significantly impacts Gen Z investor confidence, though its influence is somewhat weaker compared to corporate reputation and financial transparency. Risk management refers to a company's ability to identify, assess, and mitigate risks that could threaten its financial stability or operational integrity (Crouhy et al., 2006). The positive relationship between risk management and investor confidence underscores the importance of a well-developed risk management strategy in promoting investor trust.

For Gen Z investors, effective risk management is crucial, particularly given the volatile and uncertain nature of global markets. This generation has been exposed to numerous economic shocks, including the COVID-19 pandemic, which has heightened their awareness of the need for companies to have robust risk management frameworks in place. Gen Z investors are likely to favor companies that can demonstrate resilience in the face of uncertainty, whether that be through diversification strategies, crisis management plans, or strong internal controls.

While risk management was found to have a smaller effect compared to other variables, its influence on investor confidence should not be underestimated. Companies that fail to address potential risks, particularly in industries prone to disruption, may struggle to gain the confidence of younger investors. As such, organizations should prioritize the development and communication of comprehensive

risk management strategies, ensuring that investors are aware of the measures in place to safeguard against financial or operational disruptions.

#### **4. Corporate Reputation and Gen Z Investor Confidence**

Corporate reputation had the strongest positive impact on Gen Z investor confidence, reflecting the significant role that public perception plays in shaping investment decisions. Corporate reputation encompasses a company's image in terms of its ethical behavior, social responsibility, trustworthiness, and overall standing within the marketplace (C. J. Fombrun & Van Riel, 2004). This finding aligns with prior studies suggesting that corporate reputation is a key determinant of investor behavior, particularly among younger generations who prioritize social and environmental issues in their decision-making (Bebbington, Unerman, & O'Dwyer, 2014).

For Gen Z investors, corporate reputation goes beyond financial performance; it also includes a company's commitment to sustainability, inclusivity, and societal impact. Gen Z is a socially conscious generation that tends to support brands that align with their values, and they are likely to invest in companies with strong reputations for ethical practices and corporate social responsibility (Francis & Hoefel, 2018). This is further supported by the finding that corporate reputation had the highest correlation with Gen Z investor confidence, suggesting that a company's image can significantly influence this demographic's willingness to invest.

This finding highlights the importance of corporate reputation management as a strategic tool for firms aiming to attract and retain Gen Z investors. Companies with strong reputations are seen as more reliable and are less likely to be perceived as risky investments. Conversely, firms that face reputational crises, such as environmental scandals or unethical behavior, may see their investor base, particularly among Gen Z, erode quickly. Thus, maintaining a positive corporate reputation should be a priority for any company seeking to attract this generation of investors.

#### **5. Collective Influence of Corporate Governance, Financial Transparency, Risk Management, and Corporate Reputation**

The multiple regression analysis revealed that the four independent variables collectively explain a significant portion of the variance in Gen Z investor confidence, with an adjusted  $R^2$  value of 0.57. This indicates that 57% of the variability in investor confidence can be attributed to the combined influence of corporate governance, financial transparency, risk management, and corporate reputation. The significant F-value further reinforces the overall predictive power of the model.

This collective influence suggests that while each factor individually contributes to investor confidence, their combined effect is even more substantial. For example, a company that excels in both corporate governance and financial transparency is likely to be perceived as more trustworthy and reliable by Gen Z investors. Similarly, firms with strong risk management practices and a positive corporate reputation are better positioned to gain the confidence of this demographic.

This holistic view underscores the importance of an integrated approach to managing these factors. Companies that aim to attract and retain Gen Z investors should focus on fostering good governance, enhancing financial transparency, implementing robust risk management strategies, and building a strong corporate reputation. By addressing all these elements simultaneously, firms can create a comprehensive value proposition that appeals to Gen Z's preferences and investment priorities.

## 6. Practical Implications

The findings of this study have important practical implications for companies seeking to attract Gen Z investors. First, organizations should prioritize transparency in both governance and financial reporting to build trust with this generation. Companies that provide detailed, timely, and accessible financial information are more likely to gain the confidence of Gen Z investors. Second, firms must demonstrate strong risk management practices to assure younger investors that their capital is protected from potential disruptions. Finally, building and maintaining a positive corporate reputation, particularly around ethical behavior and social responsibility, is crucial for appealing to the values-driven investment approach of Gen Z.

In conclusion, this study highlights the growing influence of corporate governance, financial transparency, risk management, and corporate reputation on Gen Z investor confidence. Companies that prioritize these factors are well-positioned to attract and retain this important demographic, which is becoming an increasingly significant force in the global investment landscape

## CONCLUSION

This study underscores the significant impact of corporate governance, financial transparency, risk management, and corporate reputation on Gen Z investor confidence. The findings reveal that all four factors positively influence Gen Z investors, with corporate reputation and financial transparency playing the most crucial roles. Gen Z, being a socially conscious and tech-savvy generation, places great importance on ethical business practices, transparent financial reporting, and sound risk management strategies. To attract and retain these investors, companies must prioritize building a strong corporate reputation and adopt transparent, responsible, and risk-averse business practices. By doing so, firms can foster greater investor confidence and secure the trust of this increasingly influential demographic in the global financial market.

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